

2005 nine months results

Conference call

14 November 2005

Highlights and sales review

Enzo Visone, CEO

Nine months ended 30 September 2005 CAMPARI



Key financial results

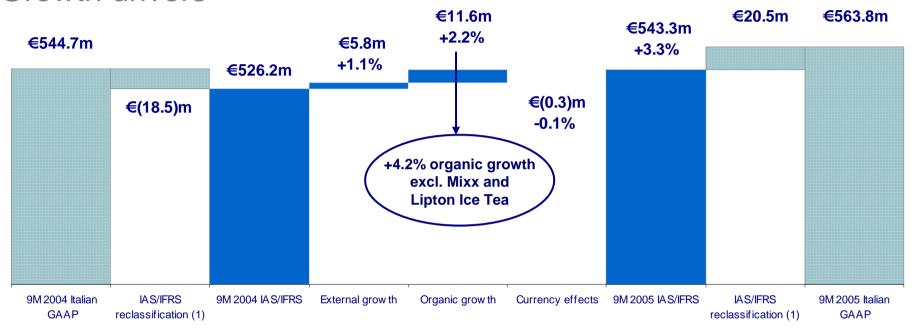
	9M 2005	% change	% change
	€ million	at actual exchange	at constant exchange
Net sales	543.3	+3.3%	+3.4%
Trading profit	158.6	+3.1%	+4.2%
EBITDA before one-off's	132.4	+4.3%	+5.8%
EBITDA	135.9	+5.8%	+7.3%
EBIT before one-off's	119.5	+4.5%	+6.4%
Operating profit = EBIT	123.1	+6.4%	+8.2%
Group's pretax profit	112.8	+16.8%	+18.5%

The financial results of the Campari Group for the nine months of 2005 and those of the period to which they are compared have been calculated according to IAS/IFRS accounting standards

9M 2005 net sales and IAS/IFRS effects



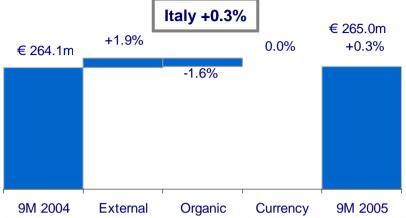
Growth drivers



- (1) Reclassification between net sales and A&P expenses in application of IAS 18. The amounts subject to these reclassifications relate to trade promotions invoiced by customers to the Group.
- > Organic growth is driven mainly by core brands and in part offset by the performance of Mixx and Lipton Ice Tea (+4.2% organic growth if these two brands were excluded)
- > External growth relates to the distribution of Jack Daniel's in Italy and Martin Miller's gin in USA
- > Negative currency effect, attributable to US dollar, is mainly offset by contribution from Brazilian Real

Net sales by region





- > Negative organic change entirely attributable to low margin Mixx and Lipton Ice Tea
- > Positive performance by Aperol, Cinzano Vermouths, Campari and Crodino
- > External growth generated by the distribution of Brown Forman brands

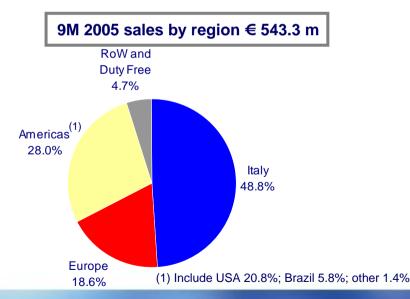


- > US organic growth (+5.0%)
- > Positive performance in Brazil (+5.0%) driven by local brands and Cynar
- > External growth driven by Martin Miller's gin in the US



Europe +5.8%

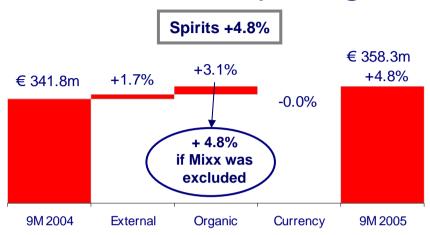
- > Continuing recovery of Germany
- Sood growth for Campari and Cinzano Sparkling wines on the German market



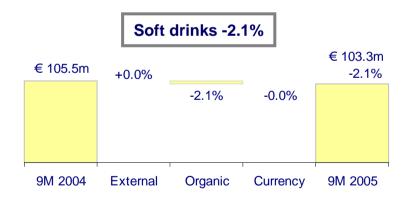
Net sales by segment



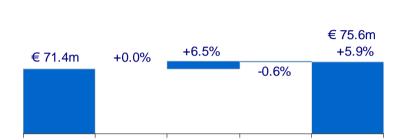
9M 2005



- > Organic growth driven by all major spirits brands
- > Weaker performance of Campari Soda and Ouzo 12



- > Positive contribution of Crodino (+3.3%)
- > Slight decline of carbonated soft drinks and negative performance of Lipton Ice Tea



Organic

Currency

Wines +5.9%

- Solid growth by Cinzano vermouths and sparkling wines, Riccadonna and Mondoro
- > Flat performance of Sella & Mosca

External

9M 2004



Review of main brands (1/2)



% change in value 9M 2005 / 9M 2004	at constant exchange	at actual exchange	
Spirits	1		
Campari	+1.1%	+1.7%	> Satisfactory performance in major markets except Brazil. Slowdown in Q3 due to temporary technical effects in the international markets expected to recover in Q4.
SKYY	+8.8%	+5.8%	> Strong growth in the US (+6.2% at costant exchange). US depletions show consistent double digit growth in SKYY core and slowdown in flavours range. Strong growth in sales outside US (around 30%) which accounts for 15% of total SKYY volumes. Excluding SKYY90, total SKYY sales grew by 7.6% at constant exchange rates.
CampariSoda	-1.8%	-1.8%	> Mainly concentrated on Italian market. The different phasing of consumer promotions activities is expected to generate an acceleration in Q4.
Aperol	+19.2%	+19.2%	> Excellent performance on key domestic market and good progression in Germany.
Brazilian brands	+4.0%	+19.7%	> Driven by positive trend in Dreher sales.
Cynar	+19.4%	+22.4%	> Excellent performance helped by the extended distribution in Brazil and distributor change in Switzerland.
Ouzo 12	-3.1%	-3.3%	> Slight decline both in its two main markets, Germany and Greece, due to introduction of new packaging and unfavourable comparison base.
tequila 1800	+12.2%	+8.9%	> Continuing double digit growth in key US market.
Jägermeister	-0.2%	0.0%	> Mainly concentrated on Italian market. Media campaign planned for Q4 expected to improve performance.

Review of main brands (2/2)



% change in value 9M 2005 / 9M 2004	at constant exchange	at actual exchange	
Wines	1		
Cinzano sparkling wines	+3.3%	+3.1%	> Good progression in Germany after introduction of new packaging in July 2005.
Cinzano vermouths	+15.0%	+14.9%	> Strong progression driven by Italian and major European markets.
Sella & Mosca	-0.4%	-0.3%	> Flat performance due to unfavourable sales mix in Italy.
Soft drinks Crodino	+3.3%	+3.2%	> Growth trend sustained by strong brand awaraness and increasing market share in its core market.
Carbonated soft drinks	-0.1%	-0.1%	> Flat performance after recovery in Q3.
Lipton Ice Tea	-11.3%	-11.3%	> Low margin agency brand.

9M 2005 consolidated results

Paolo Marchesini, CFO

Consolidated EBIT



	9M 2005		9M 2004		Change at actual exchange	Change at constant exchange
	€ m	%	€ m	%	%	
Net turnover	543.3	100.0%	526.2	100.0%	3.3%	+3.4%
COGS	(228.2)	-42.0%	(222.0)	-42.2%	2.8%	
Gross margin	315.1	58.0%	304.2	57.8%	3.6%	
Advertising and promotion	(92.3)	-17.0%	(88.1)	-16.7%	4.8%	
Sales and distribution expenses	64.2	-11.8%	(62.1)	-11.8%	3.4%	
Trading profit	158.6	29.2%	153.9	29.3%	3.1%	+4.2%
G&A and other net operating income	(39.0)	-7.2%	(39.7)	-7.5%	-1.8%	
EBIT before one-off's	119.5	22.0%	114.3	21.7%	4.5%	
One-off's ⁽¹⁾	3.5	0.6%	1.4	0.3%	150.0%	
Operating profit = EBIT	123.1	22.7%	115.7	22.0%	6.4%	+8.2%
Other information:						
Depreciation & Amortisation ⁽²⁾	(12.8)	-2.4%	(12.7)	-2.4%	0.8%	
EBITDA before one-off's	132.4	24.4%	127.0	24.1%	4.3%	
EBITDA	135.9	25.0%	128.4	24.4%	5.8%	+7.3%

- (1) According to IAS/IFRS net exceptional income (renamed as one-off's) is reclassified as a component of operating profit.
- (2) Amortisation of intangible assets (mainly softwares). According to IAS/IFRS, goodwill and trademarks are not amortised.
- > **Gross margin** up from 57.8% to 58.0% on net sales as a result of flat cost of materials and lower cost of production as % of sales
- > **A&P** expenses up from 16.7% to 17.0% and expected to be in line with last year on a full year basis (17.5% on net sales in 2004)
- > Sales and distribution stable at 11.8% on net sales as a result of lower logistics costs and higher marketing overheads
- > **G&A** and other net operating income decrease from 7.5% to 7.2% on net sales
- > One-off's of € 3.5 m attributable to real estate capital gain in Switzerland (€ 1.9 m) and other one-off's

Consolidated pretax profit



	9M 2005		9M 2004		Change at actual exchange	Change at constant exchange
	€ m	%	€ m	%	%	
Operating profit = EBIT	123.1	22.7%	115.7	22.0%	6.4%	+8.2%
Net financial income (expenses)	(6.8)	-1.3%	(6.7)	-1.3%	1.5%	
Income from associates	(0.4)	-0.1%	(1.2)	-0.2%	-66.7%	
Pretax profit	115.8	21.3%	107.8	20.5%	7.4%	
Minority interests	(3.1)	-0.6%	(11.3)	-2.1%	-72.6%	
Group's pretax profit	112.8	20.8%	96.6	18.4%	16.8%	+18.5%

- > Increase in **net financial expenses** is due to the higher average net debt in 9M 2005, as a result of the acquisition of an additional 30.1% stake in Skyy Spirits on 25 February 2005 (€ 118 million)
- Decrease in minority interests entirely attributable to the reduction in the stake held by third parties in Skyy Spirits

Financial indebtedness



€ million	Notes	30 Sept 2005	30 Jun 2005	1 Jan 2005
Cash and banks		222.3	198.5	239.5
Marketable securities		20.9	22.0	6.5
Cash flow hedging		0.4	0.3	0.7
Payables to banks		(118.2)	(117.1)	(56.7)
Real estate lease payables (current portion)	(1)	(3.0)	(3.0)	(2.9)
Private placement (current portion)		(3.3)	(3.3)	(2.9)
Accrued interests on private placement		(4.3)	(9.3)	(8.3)
Accrued net interests cross currency swap on bond issue		1.4	3.7	3.4
Short-term cash/(debt)		116.3	91.8	179.1
Payables to banks		(28.4)	(28.3)	(3.6)
Cross currency swap on bond issue	(2)	(30.5)	(23.6)	(59.4)
Interest rate swap on private placement	(2)	6.9	10.4	9.6
Real estate lease payables	(1)	(19.8)	(20.5)	(22.0)
Bond	(3)	(228.7)	(235.9)	(200.0)
Private placement	(3)	(141.8)	(148.2)	(132.1)
Other financial payables		(1.5)	(1.5)	(1.6)
Medium to long-term cash/(debt)		(443.8)	(447.6)	(409.1)
Total net cash/(debt)	(4)	(327.5)	(355.8)	(230.0)

Notes:

- (1) Real estate lease relates to industrial property in Novi Ligure
- (2) According to IAS 32 and 39, derivative instruments are recorded at fair value
- (3) According to IAS 32 and 39, underlying financial liabilities are recorded at fair value
- (4) Net cash/(debt) at 31 Dec 2004 amounted to € 228.7 m according to Italian GAAP (€ 226.7 m according to IAS/IFRS). Increase by € 1.3 m to € 230.0 m at 1-Jan-2005 after introduction of IAS 32 and IAS 39 at 1-Jan-2005
- > Increase in net debt of € 97.5 million since January 2005
 - Acquisition of a further 30.1% stake in Skyy Spirits (€ 118.2 m)
 - Negative currency effect attributable to US dollar denominated debt (€ 18.1 m)

Outlook & Conclusion

Enzo Visone, CEO

Outlook



- Notwithstanding the difficult economic conditions in some major markets, we are confident to be able to achieve a satisfactory performance in 2005
- > The expected recovery of European markets and consumer confidence combined with our brands' strength leads us to foresee a continuing positive performance in the medium term



Supplementary schedules

Supplementary schedules



Schedule - 1	Currency effects on net sales
Schedule - 2	Consolidated P&L for the first nine months 2005
Schedule - 3	Consolidated P&L for the third quarter 2005
Schedule - 4	Impacts of IAS/IFRS on 2004 nine months P&L
Schedule - 5	Impacts of IAS/IFRS on 2004 third quarter P&L
Schedule - 6	Average exchange rates





Currency effects on net sales

Consolidated net sales by segment

	9M 2005		9M 2004		Change	of which:			
	€ m	%	€ m	%	%	external	organic	currency	
Spirits	358.3	66.0%	341.8	65.0%	4.8%	1.7%	3.1%	0.0%	
Wines	75.6	13.9%	71.4	13.6%	5.9%	0.0%	6.5%	-0.6%	
Soft drinks	103.3	19.0%	105.5	20.1%	-2.1%	0.0%	-2.1%	0.0%	
Other revenues	6.1	1.1%	7.4	1.4%	-18.4%	0.0%	-18.5%	0.1%	
Total	543.3	100.0%	526.2	100.0%	3.3%	1.1%	2.2%	-0.1%	

Consolidated net sales by region

	9M 2	005	9M 2004		Change	of which:			
	€ m	%	€ m	%	%	external	organic	currency	
Italy	265.0	48.8%	264.1	50.2%	0.3%	1.9%	-1.6%	0.0%	
Europe	100.8	18.6%	95.3	18.1%	5.8%	0.0%	5.8%	0.0%	
Americas (1)	152.1	28.0%	143.4	27.2%	6.1%	0.3%	5.3%	0.5%	
RoW & Duty Free	25.4	4.7%	23.4	4.5%	8.4%	1.3%	11.3%	-4.2%	
Total	543.3	100.0%	526.2	100.0%	3.3%	1.1%	2.2%	-0.1%	

(1) Breakdown of Americas

	9M 20	05	9M 20	004	Change			
	€ m	%	€ m	%	%	external	organic	currency
USA	112.9	74.2%	110.3	77.0%	2.3%	0.4%	5.0%	-3.1%
Brazil	31.7	20.8%	26.2	18.3%	20.8%	0.0%	5.0%	15.8%
Other countries	7.5	4.9%	6.8	4.7%	10.4%	0.0%	11.5%	-1.1%
Total	152.1	100.0%	143.4	100.0%	6.1%	0.3%	5.3%	0.5%





Consolidated P&L - Nine months to 30 September 2005

	9M 200	05	9M 20	04	Change
	€ m	%	€ m	%	%
Net sales (1)	543.3	100.0%	526.2	100.0%	3.3%
cogs	(228.2)	-42.0%	(222.0)	-42.2%	2.8%
Gross margin	315.1	58.0%	304.2	57.8%	3.6%
Advertising and promotion	(92.3)	-17.0%	(88.1)	-16.7%	4.8%
Sales and distribution expenses	64.2	-11.8%	(62.1)	-11.8%	3.4%
Trading profit	158.6	29.2%	153.9	29.3%	3.1%
General and administrative expenses and other net operating income	(39.0)	-7.2%	(39.7)	-7.5%	-1.8%
EBIT before one-off's	119.5	22.0%	114.3	21.7%	4.5%
One-off's	3.5	0.6%	1.4	0.3%	150.0%
Operating profit = EBIT	123.1	22.7%	115.7	22.0%	6.4%
Net financial income (expenses)	(6.8)	-1.3%	(6.7)	-1.3%	1.5%
Income from associates	(0.4)	-0.1%	(1.2)	-0.2%	-66.7%
Pretax profit	115.8	21.3%	107.8	20.5%	7.4%
Minority interests	(3.1)	-0.6%	(11.3)	-2.1%	-72.6%
Group's pretax profit	112.8	20.8%	96.6	18.4%	16.8%
Other information:					
Depreciation & Amortisation	(12.8)	-2.4%	(12.7)	-2.4%	0.8%
EBITDA before one-off's	132.4	24.4%	127.0	24.1%	4.3%
EBITDA	135.9	25.0%	128.4	24.4%	5.8%

Notes.

(1) Net of discounts and excise duty





Consolidated P&L - Third quarter to 30 September 2005

	3Q 200)5	3Q 20	04	Change
Net sales (1)	€ m 179.4	% 100.0%	€ m 171.5	% 100.0%	% 4.6%
COGS	(77.9)	-43.4%	(73.1)	-42.6%	6.6%
Gross margin	101.5	56.6%	98.4	57.4%	3.2%
Advertising and promotion	(29.5)	-16.4%	(29.5)	-17.2%	0.0%
Sales and distribution expenses	(21.0)	-11.7%	(19.2)	-11.2%	9.4%
Trading profit	51.1	28.5%	49.8	29.0%	2.6%
General and administrative expenses and other net operating income	(12.5)	-7.0%	(11.7)	-6.8%	6.8%
EBIT before one-off's	38.6	21.5%	38.1	22.2%	1.3%
One-off's	0.9	0.5%	0.1	0.1%	
Operating profit = EBIT	39.5	22.0%	38.2	22.3%	3.4%
Net financial income (expenses)	(2.1)	-1.2%	(2.4)	-1.4%	-12.5%
Income from associates	(0.2)	-0.1%	(0.4)	-0.2%	-50.0%
Pretax profit	37.2	20.7%	35.4	20.6%	5.1%
Minority interests	(1.2)	-0.7%	(4.9)	-2.9%	-75.5%
Group's pretax profit	36.0	20.1%	30.5	17.8%	18.0%
Other information:					
Depreciation & Amortisation	(4.3)	-2.4%	(4.3)	-2.5%	0.0%
EBITDA before one-off's	42.9	23.9%	42.4	24.7%	1.2%
EBITDA	43.8	24.4%	42.5	24.8%	3.1%

Notes:

(1) Net of discounts and excise duty





Impacts of IAS/IFRS on 2004 nine months P&L

	9M 2004		IAS / IFRS		9M 2004	
(€ million)	Italian GAAP	Format changes	Reclassifications	Adjustments	IAS / IFRS	
Net sales	544.7	-	(18.5)	-	526.1	Net sales
Cost of materials	(182.6)					
Production costs	(39.4)					
Total cost of goods sold	(222.0)	-	-	0.1	(222.0)	Total cost of goods sold
Gross margin	322.6	-	(18.5)	0.1	304.2	Gross margin
Advertising and promotional costs	(106.7)	-	18.5	0.1	(88.1)	Advertising and promotional costs
Sales and distribution costs	(62.1)	-	-	-	(62.1)	Sales and distribution costs
Trading profit	153.8	-	-	0.1	153.9	Trading profit
General and administrative expenses	(38.7)	(1.1)	0.2	(0.0)	(39.7)	General and administrative expenses and other operating costs
Other operating income	1.3	(1.3)	-	-	-	
Goodwill and trademark amortisation	(26.4)	0.1	-	26.3	-	
	-	-	1.4	0.0	1.4	Capital gains, losses and write-downs of non-current assets
Operating result = EBIT before non-recurring costs	90.0	(2.3)	1.6	26.4	115.7	
Non-recussing costs	(2.3)	2.3	-	-	-	
Operating result = EBIT	87.7	-	1.6	26.4	115.7	Operating result
Net financial income (charges)	(6.3)	-	(0.2)	(0.3)	(6.7)	Net financial income (charges)
	-	-	(1.2)	-	(1.2)	Income from associates, net
Other non-operating income (charges)	0.3	-	(0.3)	-	-	
Profit before minority interests and tax	81.7	-	-	26.1	107.8	Profit before tax
Minority interests	(11.2)	11.2	-	-	-	
Profit before tax	70.5	11.2	-	26.1	107.8	
Тах	(26.7)	-	-	5.0	(31.7)	Tax
Group net profit	43.9	11.2	-	21.1	76.2	Net profit before minority interests
		11.2	-	(0.1)	(11.3)	Minority interests
				21.1	64.0	Group net profit





Impacts of IAS/IFRS on 2004 third quarter P&L

	3Q 2004		IAS / IFRS		3Q 2004
(€ million)	Italian GAAP	Format changes	Reclassifications	Adjustments	
Net sales	177.3	-	(5.8)	-	171.5 Net sales
Cost of materials	(60.2)	-	_	-	
Production costs	(12.9)	-	-	-	
Total cost of goods sold	(73.1)	-	-	0.0	(73.1) Total cost of goods sold
Gross margin	104.2	-	(5.8)	0.0	98.4 Gross margin
Advertising and promotional costs	(35.2)	-	5.8	0.0	(29.5) Advertising and promotional costs
Sales and distribution costs	(19.2)	-	-	-	(19.2) Sales and distribution costs
Trading profit	49.7	-	-	0.0	49.8 Trading profit
General and administrative expenses	(12.3)	0.7	0.0	(0.1)	(11.7) General and administrative expenses and other operating costs
Other operating income	0.9	(0.9)	-	-	-
Goodwill and trademark amortisation	(8.8)	-	-	8.8	-
	-	-	0.1	0.0	0.1 Capital gains, losses and write-downs of non-current assets
Operating result = EBIT before non-recurring costs	29.6	(0.2)	0.1	8.7	38.2
Non-recussing costs	(0.2)	0.2	-	-	-
Operating result = EBIT	29.4	-	0.1	8.7	38.2 Operating result
Net financial income (charges)	2.3	-	(0.0)	-	(2.4) Net financial income (charges)
	-	-	(0.4)	-	(0.4) Income from associates, net
Other non-operating income (charges)	(0.3)	-	0.3	-	-
Profit before minority interests and tax	26.7	-	-	8.7	35.4 Profit before tax
Minority interests	(4.9)	4.9	-	-	
Profit before tax	21.8	4.9	-	8.7	35.4
Тах	(8.9)	-	-	(1.7)	(10.6) Tax
Group net profit	12.9	4.9	-	7.0	24.5 Net profit before minority interests
		(4.9)	-	(0.0)	(4.9) Minority interests
		-	-	6.9	19.8 Group net profit





Average exchange rates

	9M 2005	9M 2004	% change
Brazilian Real : 1 Euro	3.163	3.641	
Euro : 1 Brazilian Real	0.3162	0.2747	15.1%
US dollar : 1 Euro	1.263	1.226	
Euro : 1 US dollar	0.7916	0.8158	-3.0%
	3Q 2005	3Q 2004	% change
Brazilian Real : 1 Euro	2.859	3.639	
Euro : 1 Brazilian Real	0.3498	0.2748	27.3%
US dollar : 1 Euro	1.219	1.222	
Euro : 1 US dollar	0.8201	0.8183	0.2%



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