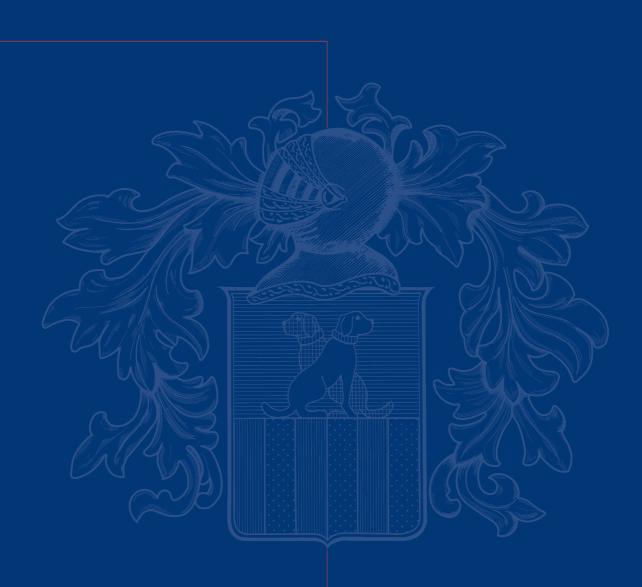
# Davide Campari - Milano S.p.A.

This document contains the translation into English of the Consolidated quarterly report as of 31 March 2003 of Davide Campari – Milano S.p.A..

The translation is provided for your convenience only; for any information with respect of Davide Campari – Milano S.p.A. the original "Relazione trimestrale al 31 marzo 2003" should be exclusively relied upon.



Quarterly Report
as of 31 March 2003



# Contents

| Introduction  | 5                     |
|---|-----------------------|
| Directors' notes on performance in the first quarter 2003   | 6                     |
| Significant events  Agreement with unions  Campari stock included in Midex  | 6 6                   |
| Joint-venture for the Spanish market.  Campari Mixx launched in Germany and Austria  Merger of Francesco Cinzano & C.ia S.p.A. into Campari-Crodo S.p.A.  SKYY Berry, SKYY Spiced and SKYY Vanilla launched in the United States  Sales performance | 6<br>6<br>7<br>7<br>7 |
| Consolidated financial statements   | 13                    |
| Preparation criteria Consolidated income statement Net financial position   | 13<br>13<br>16        |
| Significant events after the endo of the first quarter 2003   | 17                    |
| Forecast  | 17                    |



# Introduction

The sales and financial results achieved by the Campari Group during the first quarter of 2003 are summarized in the table below and thoroughly discussed in the subsequent paragraphs.

| in € million                             | First quarter 2003 | First quarter 2002 | % Variation |
|--|--------------------|--------------------|-------------|
| Sales net of discounts and excise duties | 135.2              | 127.7              | 5.9%        |
| EBITDA                                   | 31.7               | 31.0               | 2.5%        |
| EBITA                                    | 28.3               | 27.0               | 4.5%        |
| EBIT                                     | 21.3               | 20.2               | 5.4%        |
| Income before taxes                      | 17.9               | 17.5               | 2.4%        |
| Group's income before taxes              | 15.3               | 14.5               | 5.9%        |

# Directors' notes on performance in the first quarter 2003

## Significant events

## Agreement with unions

On January 10<sup>th</sup>, 2003, the Group announced it had reached an important agreement with unions on the rationalization of its production organization, with the opening of the new plant in Novi Ligure and the progressive divestiture of the current plants in Sesto San Giovanni and Termoli.

The employment level will remain unchanged.

In any case, concrete out-placement initiatives will be ensured for all employees who prefer not to move to the new plant.

The agreement, which is also characterized by major financial support for workers to be placed in "mobility lists", was reached in a wholly transparent fashion with union organizations, with communications provided as early as March 2002 and with the completion of the operation planned for the end of 2005.

#### Campari stock included in Midex

Starting on January 30<sup>th</sup>, 2003, Campari stock has been included in Midex, the Italian index of mid-capitalization companies traded in the "Mercato Telematico Azionario" (MTA) organized and managed by Borsa Italiana S.p.A. In particular, Midex comprises 25 domestic stocks listed on the stock market, selected mainly according to liquidity and market capitalization criteria, ranked after those included in Mib30.

Consequently to inclusion in Midex, since the same date Campari stock is also traded on the After Hours Market (TAH) organized and managed by Borsa Italiana S.p.A.

## Joint-venture for the Spanish market

On February 10<sup>th</sup>, 2003, the Campari Group announced the incorporation of Summa S.L., a joint-venture with the Gonzalez Byass Group aimed at enhancing and developing the marketing of both groups' product portfolio in the Spanish market.

The joint venture, due to start operations in April 2003, is 30% owned by the Campari Group (with the residual 70% held by the Gonzales Byass Group), has a projected sales volume of 1.8 million cases and projected yearly turnover of over € 65 million.

The Gonzalez Byass Group, founded in 1835, is one of the leading companies in Spain in the production and marketing of sherry, brandy and other wines and spirits, including: the market leaders Tio Pepe fine sherry and Soberano brandy; Lepanto, leader in the super premium brandy category; the range of 30 year aged sherries (Apostoles, del Duque, Noe and Matusalem); the wines Beronia (*rioja*), Altozano (*Tierra de Castilla*) and the *cava* sparkling wine Castell de Vilarnau.

Currently, the Campari Group is present on the Spanish market with the Campari, CampariSoda, and SKYY Vodka brands, Cinzano *vermouths*, Cinzano Soda and Cynar.

## Campari Mixx launched in Germany and Austria

During the first quarter 2003, the contracts for the distribution of Campari Mixx on the German and on the Austrian market were signed, respectively, with Interbrew Deutschland, of the Interbrew Group, and Stock Austria, of the Eckes group.

The German contract's validity is 4 years, while the Austrian contract's validity is 3 years.

In both markets, the Campari brand is foremost within the imported spirits segment: hence, the launch of Campari Mixx is the natural evolution of the Campari brand's strong presence.

## Merger of Francesco Cinzano & C.ia S.p.A. into Campari-Crodo S.p.A

In 2003, Francesco Cinzano & C.ia S.p.A. is expected to be merged with Campari-Crodo S.p.A., with accounting and fiscal effects starting January 1st, 2003.

The operation is aimed at simplifying the corporate structure and rationalizing the Group's operations.

#### SKYY Berry, SKYY Spiced and SKYY Vanilla launched in the United States

In March 2003 SKYY Spirits, LLC launched three additional SKYY Vodka line extensions (adding to the existing SKYY Citrus).

They are SKYY Berry, SKYY Spiced and SKYY Vanilla, three flavored vodkas, a segment experiencing strong growth in the US market.

#### Sales performance

All sales values provided in this paragraph, whether defined as net sales or simply as sales, are always expressed net of excise duties and discounts.

During the first quarter of 2003, net consolidated Group sales were € 135.2 million, up 5.9% over the corresponding period of last year, when they had amounted to € 127.7 million.

The following table shows sales variation in its three components of external growth, organic growth before exchange rate effects and variation due to exchange rates.

| Analysis of net sales variation                                 | € million | in % over<br>first quarter 2002 |
|---|-----------|---------------------------------|
| • net sales, first quarter 2003                                 | 135.2     |                                 |
| • net sales, first quarter 2002                                 | 127.7     |                                 |
| Total variation   | 7.5       | 5.9%                            |
| whereof:  |           |                                 |
| · external growth   | 8.5       | 6.6%                            |
| <ul> <li>organic growth before exchange rate effects</li> </ul> | 7.3       | 5.8%                            |
| <ul> <li>variation due to exchange rates</li> </ul>             | -8.3      | -6.5%                           |
| Total variation   | 7.5       | 5.9%                            |

External growth, amounting to 6.6%, derives from the  $\leq$  8.5 million in sales of 1800 Tequila achieved the first three months of the year by the subsidiary Skyy Spirits, LLC.

It should be recalled that SKYY Spirits, LLC started distributing the brand in October 2002 and, consequently, sales of 1800 Tequila, for the first nine months of 2003, will add to the Group's external growth.

Organic growth, expressed at unchanged exchange rates from the first quarter of 2002, and amounting to 5.8% overall, partly benefited from the contribution of Campari Mixx, the ready to drink launched by the Group the second half of last year.

Conversely, exchange rate variations had a negative effect, quantifiable at 6.5%, on net sales. This negative effect, mainly brought about by the devaluation, relative to the consolidation currency, of the US Dollar

(-18.4%) and of the *Brazilian Real* (-44.3%) with respect to the average exchange rate of the first quarter 2002, is particularly marked because the gradual depreciation of these currencies against the  $\in$  started approximately towards the end of the second quarter 2002.

The devaluation of the US Dollar and of the *Brazilian Real* in the first quarter 2003 relative to the average rate for the year 2002, is lesser, i.e. respectively 11.8% and 25.8% (given average annual reference exchange rates of 0.946 for the US Dollar and 2.784 for the *Brazilian Real*).

Therefore, if the exchange rates for the US Dollar and the Brazilian Real were to remain substantially in line with the levels recorded the first quarter 2003, the negative impact of the exchange rate effect on an annual basis would be reduced with respect to the impact recorded the first quarter 2003.

| Average quarterly exchange rates | 2003   | 2002   | Variation % |
|----------------------------------|--------|--------|-------------|
| BRC x 1 €                        | 3.750  | 2.088  |             |
| € x 1 BRC                        | 0.2666 | 0.4789 | -44.3%      |
| US\$ x 1 €                       | 1.073  | 0.876  |             |
| € x 1 US\$                       | 0.9316 | 1.1415 | -18.4%      |

For a better understanding of the tables that follow, where the impact of exchange rate variations on sales is shown, it should be noted that this impact is always calculated as follows.

Foreign currency sales of Q1 2003 are converted into € at the average exchange rate of Q1 2003 and at the average exchange rate of Q1 2002; the difference of the first value minus the second is divided by Q1 2002 sales calculated at the average exchange rate of Q1 2002, to obtain the percent value that most completely expresses the exchange rate effect.

The discrepancy between the percentage rate of the currencies' devaluation, shown in the above table, and the exchange rate effect on sales, as determined above, relates to the effect of exchange rate devaluation on the organic growth in quarterly sales.

With regard to absolute values, the break-down of overall sales growth is thus obtained, expressed in terms of €, organic growth at constant exchange rate and exchange rate effect on the value of 2003 sales obtained according to the calculation set out above.

The two tables that follow show sales by geographical area, respectively highlighting the distribution and trend in net sales by area and the incidence, in percentage terms, of the three components of external growth, organic variation and exchange rate effect on each area's total trend.

|                                | First qua | rter 2003 | First qua | rter 2002 | <b>Variation</b> % |
|--------------------------------|-----------|-----------|-----------|-----------|--------------------|
| Net sales by geographical area | € million | %         | € million | %         | 2003/2002          |
| Italy                          | 72.1      | 53.3%     | 70.8      | 55.4%     | 1.8%               |
| Europe                         | 26.2      | 19.3%     | 24.5      | 19.2%     | 6.7%               |
| Americas                       | 34.3      | 25.4%     | 29.6      | 23.2%     | 16.1%              |
| Rest of the world              | 2.6       | 1.9%      | 2.8       | 2.2%      | -6.4%              |
| Total                          | 135.2     | 100.0%    | 127.7     | 100.0%    | 5.9%               |

| Analysis of % variation in net sales by geographical area | Variation in %<br>total in quarter | whereof growth through acquisitions | whereof gross organic variation | whereof exchange<br>rate effect |
|---|------------------------------------|-------------------------------------|---------------------------------|---------------------------------|
| Italy   | 1,8%                               | 0,0%                                | 1,8%                            | 0,0%                            |
| Europe  | 6,7%                               | 0,0%                                | 6,7%                            | 0,0%                            |
| Americas  | 16,1%                              | 28,7%                               | 14,7%                           | -27,3%                          |
| Rest of the world   | -6,4%                              | 0,0%                                | 2,4%                            | -8,8%                           |
| Total   | 5,9%                               | 6,6%                                | 5,8%                            | -6,5%                           |

Net sales on the Italian market for Q1 2003 amounted to 53.3% of the Group's consolidated sales and grew 1.8% from last year.

This variation results from:

- a particularly positive trend in spirits, which as should be recalled also include ready to drink sales;
- a drop in the wines segment, due mainly to Sella & Mosca wines and, to a lesser extent, to Cinzano sparkling wines, whose Q1 2002 sales had benefited from the early date of the Easter holidays;
- a contraction in soft drinks sales, substantially due to the intense promotional activity towards distributors carried out during the first quarter of the previous year, and to its consequent effect of "front loading" sales.

Sales in the Europe area, accounting for 19.3% of total sales, grew 6.7% over the corresponding period of last year. The factors that most contributed to this positive performance were: on one hand, the launch of Campari Mixx in Germany and Austria (added to the Swiss market); on the other hand, the positive start of a new distribution agreement on the important Russian market, particularly significant for Cinzano vermouth sales.

In the Americas area, the proportion of sales over the total grew from 23.2% to 25.4%, with net sales up 16.1% from the first quarter of last year; overall, this performance results from:

- the sizable external growth, amounting to 28.7%, and wholly generated by 1800 Tequila sales;
- the positive organic growth which, after filtering out the exchange rate effect, was 14.7%, thanks to the good sales results obtained by the subsidiaries Skyy Spirits,LLC and Campari do Brasil Ltda.;
- the considerable negative impact brought about by the unfavorable trend in the exchange rates, which, in the quarter in question, eroded the area's net sales by 27.3%.

In the Rest of the World complementary area, whose portion of total sales is less than 2% and which is constituted for about 50% by sales in the Australian and Japanese markets, net sales were down 6.4%; in this case, too, the small but positive organic growth was cancelled out by the unfavorable exchange rates.

The two tables that follow provide greater details on net sales in the Americas area.

| Detail of net sales  | First qu  | First quarter 2003 |           | First quarter 2002 |           |
|----------------------|-----------|--------------------|-----------|--------------------|-----------|
| in the Americas area | € million | %                  | € million | 0/0                | 2003/2002 |
| USA                  | 28.9      | 84.2%              | 22.6      | 76.3%              | 28.2%     |
| Brazil               | 4.1       | 12.0%              | 5.9       | 20.1%              | -30.6%    |
| Other countries      | 1.3       | 3.8%               | 1.1       | 3.6%               | 21.4%     |
| Total                | 34.3      | 100.0%             | 29.6      | 100.0%             | 16.1%     |

| Analysis of % Variation in net sales in the Americas area | Variation in %<br>total in quarter | whereof growth through acquisitions | whereof gross<br>organic variation | whereof exchange<br>rate effect |
|---|------------------------------------|-------------------------------------|------------------------------------|---------------------------------|
| USA   | 28.2%                              | 37.6%                               | 11.0%                              | -20.4%                          |
| Brazil  | -30.6%                             | 0.0%                                | 23.9%                              | -54.5%                          |
| Other countries   | 21.4%                              | 0.0%                                | 42.6%                              | -21.2%                          |
| Total   | 16.1%                              | 28.7%                               | 14.7%                              | -27.3%                          |

In the United States, total variation in quarterly sales was extremely positive (+28.2%): even excluding the aforementioned sizable positive contribution provided by external growth, the organic part of the business, and in particular Skyy Vodka, also had a favorable performance, amounting to 11.0% overall.

The excellent organic and external performance allowed to absorb the negative impact of the US Dollar devaluation, which exceeded 20%.

In Brazil, too, although the first quarter is not very significant, due to the low seasonality of sales, the performance was definitely positive, with 23.9% growth in net sales, measured in local currency; however, the marked devaluation of the Brazilian Real between the two periods had a more than proportional impact on sales, i.e. 54.5%.

Consequently, total variation in Brazilian sales, converted into €, was heavily negative (-30.6%).

The other countries in the Americas area, marginal in terms of sales amounts, grew positively, amply absorbing the negative impact of the devaluation, linked mostly to the oscillation of the US Dollar.

The two tables that follow respectively show net sales performance by business area and, for each area, the breakdown of total growth into the components of growth through acquisitions, organic growth and exchange rate effect:

|                      | First qua | orter 2003 | First qua | orter 2002 | <b>Variation</b> % |
|----------------------|-----------|------------|-----------|------------|--------------------|
| Net sales by segment | € million | %          | € million | 0/0        | 2003/2002          |
| Spirits              | 88.2      | 65.2%      | 77.4      | 60.6%      | 14.0%              |
| Wines                | 15.4      | 11.4%      | 16.4      | 12.8%      | -6.1%              |
| Soft drinks          | 30.0      | 22.2%      | 31.8      | 24.9%      | -5.6%              |
| Other sales          | 1.6       | 1.2%       | 2.1       | 1.6%       | -25.2%             |
| Total                | 135.2     | 100.0%     | 127.7     | 100.0%     | 5.9%               |
|                      |           |            |           |            |                    |

| Analysis of % Variation in net sales by segment | Total  | whereof growth through acquisitions | whereof gross<br>organic variation | whereof exchange<br>rate effect |
|---|--------|-------------------------------------|------------------------------------|---------------------------------|
| Spirits   | 14.0%  | 11.0%                               | 12.7%                              | -9.7%                           |
| Wines   | -6.1%  | 0.0%                                | -2.8%                              | -3.3%                           |
| Soft drinks                                     | -5.6%  | 0.0%                                | -5.6%                              | 0.0%                            |
| Other sales                                     | -25.2% | 0.0%                                | -12.5%                             | -12.7%                          |
| Total   | 5.9%   | 6.6%                                | 5.8%                               | -6.5%                           |

#### **Spirits**

With net sales of € 88.2 million, spirits grew by 14.0% overall in Q1 2003 over the same period of 2002, when sales had been € 77.4 million.

Net of the positive impact of external growth and of the negative impact of unfavorable exchange rates (commented above), spirits show a more than satisfactory organic growth of 12.7%.

With respect to sales of main brands, some significant aspects must be noted.

Net sales of *Campari* for Q1 2003, before exchange rate effects, are up 0.7% over the corresponding period of last year; the significant negative exchange rate effect, of 5.4%, substantially generated by the considerable incidence of the brand's sales on the Brazilian market, led to an overall drop in sales, net of exchange rate effects, of 4.7%.

On the Italian market, after an excellent 2002, in the first quarter of the current year the brand continued to exhibit a positive trend (+7.3%), driven by regular and homogeneous growth in both distribution channels (on trade and off trade).

In Germany, Campari sales in the quarter were down 5.5%, highlighting the expected slow-down in the far more significant sales contraction that characterized last year.

Lastly, the trend was very positive in Brazil where, in local currency terms, Campari sales for the quarter were up 17.1%.

CampariSoda, whose sales are almost totally concentrated on the Italian market, grew 7.7% over Q1 2002, also as a result of the success of a promotional campaign.

SKYY Vodka provided a decisive contribution to the first-quarter performance by the Group's spirits, with sales up 32.7% before exchange rate effects.

The negative exchange rate effect, amounting to 23.2%, led to a reduction in total growth which, after this effect, was 9.5% (it should be recalled that 95% of this brand's sales are in the US).

As stated at the beginning of the report, in March 2003 three new line extensions of SKYY Vodka were launched on the US market, adding to the existing SKYY Citrus: SKYY Berry, SKYY Spiced and SKYY Vanilla.

Sales of the flavored vodka range are up 50.7% from Q1 2002 and have reached an incidence of 10% of total SKYY Vodka sales.

Regarding Campari Mixx, after last year's launch in Italy and Switzerland, two important commercial agreements were defined for the German and Austrian markets, thus implementing the selected distribution expansion plan.

Campari Mixx sales in the first quarter of 2003 – a low seasonality time of the year for ready-to-drinks – accounted for 3.5% of total growth in the spirits segment, which was 14.0%.

As to the other products in the spirits segment, good results came from the Brazilian brands, especially the Dreher aguardiente (+30.3% at constant exchange rates) and the admix whiskies Old Eight, Drury's and Gold Cup (+9.8% at constant exchange rates), as well as Ouzo 12 (+39.8%), which benefited during the quarter from the growth in consumption but also from the early start, on the Greek market, of the promotional activity for the summer season. On the other hand, the slowdown in Cynar sales continues, due to the persisting difficulties encountered on the Italian market, down 8.3% overall.

Among third party brands, Jägermeister grew 11.6%.

#### Wines

Net sales of wines during the quarter amounted to € 15.4 million, down 2.8% at constant exchange rates.

For this segment, too, the unfavorable trend in exchange rates had a negative impact, amounting to 3.3% and bringing total sales reduction up to 6.1%.

Cinzano vermouth also recorded a negative performance, amounting to 9.5% at constant exchange rates.

The unfavorable exchange rates, at 6.3%, increased the drop to 15.8%.

The contraction, which in any case pertains to a quarter characterized by low sales seasonality, discounts the effects of the brand's excellent performance in Q4 2002.

Net sales of Cinzano sparkling wines were down 6.4%, at constant rates, from those of the first quarter 2002.

Given the relative marginality of sales outside the EU, the negative impact of exchange rates was limited to 1.0%, for a total contraction of 7.4%.

For the German market, still affected by recessionary difficulties, the drop is due to the continuing generalized slow-down in consumption.

On the contrary, sales on the Italian market reached last year's levels and, in light of the more limited contribution of sales linked to the Easter holidays, which in 2003 did not take place until the second quarter, the result attained is considered satisfactory.

Regarding Sella & Mosca wines, Q1 2003 sales were down 4.9%, increased by 1.0% by the unfavorable exchange rate effect

The slower sales are wholly due to the Italian market, which is expected to recover in the remainder of the year. Among third party brands, Riccadonna sparkling wines, whose main market is Australia, though heavily penalized by the unfavorable exchange rate, still closed the quarter exhibiting strong growth over last year.

#### Soft drinks

In Q1 2003, net sales of soft drinks were € 30.0 million, down 5.6% from last year.

As mentioned in the comments to sales by geographic area, last year in Italy, in preparation for the summer season, the distributor re-supply promotional campaign was moved up to March, thus moving sales forward to a significant extent.

In particular, in Q1 2003 Crodino net sales dropped by 2.9%, whilst the Lemonsoda, Oransoda and Pelmosoda line, which previously had been the object of the early promotional support, was down 10.4%.

In regard to the third party soft drink brands distributed by the Group, Lipton Ice Tea closed the first quarter 2003 with sales in line with last year's, whilst in early 2003, by agreement with the Eckes group, owner of the brand, the marketing of Granini fruit juices was stopped.

#### Other sales

This segment, which is marginal and complementary to the others, includes revenues deriving from co-packing activities and from the sale of raw materials and semi-finished products to third parties.

In Q1 2003, these sales amounted to  $\leq$  1.6 million, down 25.2% from last year, when they had been  $\leq$  2.1 million. This drop is due, in equal parts, to the negative impact of the exchange rate (relating to the Brazilian subsidiary) and to the decreased bottling activity performed in Italy in the Sulmona plant.

# **Consolidated financial statements**

#### **Preparation criteria**

In accordance with Art. 82, paragraph 1 of Consob resolution no. 11971 of May 14, 1999, the Board of Directors prepared the present consolidated quarterly report on operations in the first quarter of fiscal year 2003.

The financial statements for the first quarter 2003 were prepared according to the principles and assessment criteria used for the yearly financial statements, to which the reader is referred, as they are compatible with the purposes of the quarterly report.

They are therefore compliant with the civil provisions complemented and interpreted by Consob rules and by the principles set out by the National Councils of Accountants (*Consigli Nazionali dei Dottori Commercialisti e dei Ragionieri*).

No variations took place in the consolidation area after 31 December 2002.

With respect to 31 March 2002, there are no significant effects deriving from changes to the organizational structure.

#### **Consolidated income statement**

The table that follows shows the consolidated income statement for the first quarter 2003, reclassified according to international practice.

First quarter 2003 values are compared to those of the corresponding period of 2002.

Each entry in the income statement shows the percentage with respect to net sales, as well as the percent variation between the corresponding values recorded in the two periods

| Reclassified income statement                      | 31 Ma  | rch 2003      | 31 Ma  | rch 2002 | Variation |
|--|--------|---------------|--------|----------|-----------|
| € million  | value  | %             | value  | %        | 0/0       |
| Net sales  | 135.2  | 100.0%        | 127.7  | 100.0%   | 5.9%      |
| Cost of materials                                  | (43.1) | -31.9%        | (40.0) | -31.3%   | 7.7%      |
| Costs of production                                | (10.0) | -7.4%         | (11.0) | -8.6%    | -8.9%     |
| Total cost of goods sold                           | (53.1) | -39.3%        | (51.0) | -39.9%   | 4.1%      |
| Gross margin                                       | 82.1   | 60.7%         | 76.7   | 60.1%    | 7.1%      |
| Advertising and promotion                          | (27.3) | -20.2%        | (25.1) | -19.7%   | 8.8%      |
| Sale and distribution costs                        | (17.5) | -12.9%        | (16.8) | -13.2%   | 3.9%      |
| Trading profit                                     | 37.3   | 27.6%         | 34.8   | 27.3%    | 7.3%      |
| General and administrative expenses                | (10.2) | -7.5%         | (10.9) | -8.5%    | -6.1%     |
| Other operating revenues                           | 1.2    | 0.9%          | 3.7    | 2.9%     | -66.1%    |
| Goodwill and trademark depreciation                | (6.9)  | -5.1%         | (6.8)  | -5.3%    | 1.7%      |
| Operating income (EBIT) before non recurring costs | 21.4   | 15.9%         | 20.8   | 16.3%    | 3.1%      |
| Non recurring costs                                | (0.1)  | -0.1%         | (0.6)  | -0.5%    | -78.8%    |
| Operating income (EBIT)                            | 21.3   | 15.8%         | 20.2   | 15.8%    | 5.4%      |
| Net financial income (losses)                      | (2.4)  | -1.8%         | (1.3)  | -1.0%    | 80.9%     |
| Income (losses) on net exchange rates              | (0.6)  | -0.4%         | (0.9)  | -0.7%    | -38.5%    |
| Other non operating income (losses)                | (0.4)  | -0.3%         | (0.5)  | -0.4%    | -11.5%    |
| Income before taxes                                | 17.9   | 13.3%         | 17.5   | 13.7%    | 2.4%      |
| Minority interests                                 | (2.6)  | -1.9%         | (3.0)  | -2.3%    | -14.4%    |
| Group income before taxes                          | 15.3   | 11.3%         | 14.5   | 11.4%    | 5.9%      |
| Tangible asset depreciation                        | (2.9)  | -2.1%         | (3.2)  | -2.5%    | -10.1%    |
| Intangible asset depreciation                      | (7.6)  | -5.6%         | (7.5)  | -5.9%    | 0.1%      |
| Total depreciation                                 | (10.4) | <b>-7.7</b> % | (10.7) | -8.4%    | -2.9%     |
| EBITDA   | 31.7   | 23.5%         | 31.0   | 24.3%    | 2.5%      |
| EBITA  | 28.3   | 20.9%         | 27.0   | 21.1%    | 4.5%      |

In the reclassified income statement in the above form, where costs are aggregated by allocation, the costs borne for central research & development, quality assurance and engineering structures were classified in 2003 under the entry general and administrative expenses, while the previous years they were recorded as production costs. Therefore, since it was not deemed necessary to reclassify 2002 accounts in similar fashion, it is noted, for purposes of a more correct comparison between the data of the two years, that in both periods these costs, though recorded in two different lines of the income statement, amount to  $\in$  0.6 million.

In the first quarter of 2003, the Group's income statement exhibits, relative to the corresponding period of the previous year, a positive variation of the various levels of profitability, substantially consistent with sales growth. In particular, EBIT, i.e. operating income, was  $\leqslant$  21.3 million, up 5.4% over last year ( $\leqslant$  20.2 million), with the same percentage of net sales (15.8%).

It is necessary to recall that the severe devaluation of the US Dollar and of the Brazilian Real, thoroughly analyzed in the previous paragraph for its negative impact on net sales, obviously had a positive effect on the costs of the subsidiaries Skyy Spirits, LLC and Campari do Brasil Ltda., once they are converted into  $\in$ .

However, this conversion effect has an impact of differing intensity in the different cost entries of the consolidated income statement due to the different weight, in the income statements of the two subsidiaries, of individual cost categories in relation to sales.

Moreover, for Skyy Spirits, LLC, a reduction in the EBIT level of marginality, mainly brought about by the collection of lower royalties for SKYY Blue (commented specifically below), led to a reduction in the total impact of exchange rates in terms of operating income, relative to the impact recorded at the sales level.

To summarize, at constant exchange rates of the first quarter 2002, the consolidated EBIT of the period is up 7.2% over last year, with a negative exchange rate impact amounting to 1.8%.

In addition, the following variations with significant impact on EBIT are noted.

- The cost of goods sold improved its overall percent incidence on sales by 0.6 percentage points, from last year's 39.9% to 39.3%.
  - In this context, however, the incidence of the cost of materials is slightly higher (+0.6%), while the incidence of production costs is considerably lower (-1.2%).
  - This change is due mainly to the consolidation of sales of 1800 Tequila, which, being a license distributed brand, has a far higher cost of materials incidence (i.e. the purchase price from the trademark holder) than the Group's organic figure, although, on the other hand, it has no cost of production.
  - First quarter production costs also benefit from the reclassification discussed at the beginning of the paragraph, i.e. costs for  $\in$  0.6 million attributed, from this year on, to general and administrative expenses.
- The entry "other operating income", which includes exclusively the royalties received by third parties for the use of the Group's trademarks is markedly lower: while in Q1 2002 the recorded income amounted to € 3.7 million, in Q1 2003 they were down to € 1.2 million.
  - In both periods, the entry includes mainly the royalties paid to Skyy Spirits, LLC by SABMiller in relation to SKYY Blue sales, the ready to drink launched last year and produced and distributed by SABMiller in the United States. Royalties in 2002, in addition to being converted at a far more favorable exchange rate, were higher in any case, because they were correlated to the very high sales levels that are characteristic of the product launch and initial distribution phase.
  - Secondarily, since the royalties are paid net of the contributions paid by Skyy Spirits, LLC in support of the communication campaign, this negative component has a greater incidence on the net proceeds of 2003.
- Depreciation on tangible assets was lower than last year as a consequence of the launch, in Italy, of the project for the replacement of products sold with "returnable packages" (crates and glass) with new, totally "disposable" packages. This project, involving Crodino and CampariSoda sales on the on-trade channel, has the direct implication, for the Group, at the income statement level, of a higher cost of materials and lower depreciation: while disposable packages are purchased and "consumed", returnable packages are recorded as assets and consequently depreciated. On the other hand, given that the level of returned packages is substantially similar to the value of the depreciation, in terms of cash flow this project entails a reduction in fixed asset investments by the same amount. It should be noted that this phenomenon, already in the first quarter and even more so in the remaining months of 2003, when the "replacement" project will be completed, has the direct consequence of generating a lower growth of EBITDA with respect to EBIT.

EBITDA, i.e. operating income before all tangible and intangible asset depreciation, in the first quarter 2003 was € 31.7 million, up 2.5% over the first quarter 2003.

EBITA, i.e. operating income before goodwill and trademark amortization, was € 28.3 million, up 4.5% if compared with the corresponding period of next year.

The consolidated income statement shown and discussed above does not show taxes and net income.

However, in order to provide more complete and correct information, the Group's income before taxes, i.e. after subtracting minority interests, is provided: such income amounted to € 15.3 million, up 5.9% relative to the € 14.5 million recorded last year.

In regard to the income statement entries reported below the operating income, for losses on exchange rates and other non operating expenses, no events producing significant impacts in the two periods compared are noted.

Net financial costs instead grew by € 1.1 million, prevalently as a consequence of the consolidation into long-term debt of the short-term debt taken on early last year to finance the acquisitions of Skyy Spirits, LLC, Zedda Piras S.p.A. and Sella & Mosca S.p.A.

This debt restructuring took place during the second half of 2002 with the issue of a private placement (senior quaranteed notes), by the subsidiary Redfire, Inc. on the US market.

The most significant third party interests in companies included in the Group's consolidation perimeter are the 41.1% of Skyy Spirits, LLC (unchanged from Q1 2002) and 22.38% of Sella & Mosca S.p.A (this was 32.38% last year).

This year, the subtraction of the minority interest reduced the Group's income to a lesser extent than last year; the  $\epsilon$  0.4 million reduction in the expense is substantially due to the impact of the US Dollar devaluation on the income of the subsidiary Skyy Spirits, LLC, income which, in local currency terms, grew all the same.

Far more marginally, there is a reduction in minority interest for the Sella & Mosca S.p.A. part, where an unchanged income for the company corresponds to a reduction in the share held by third parties.

# **Net financial position**

| € million                             | 31 March 2003 | 31 December 2002 | Variation |
|---------------------------------------|---------------|------------------|-----------|
| Cash and banks                        | 90.3          | 103.5            | (13.2)    |
| Marketable securities                 | 4.1           | 4.2              | (0.1)     |
| Payables due to banks                 | (109.2)       | (120.2)          | 11.0      |
| Real estate lease payables            | (2.1)         | (2.0)            | (0.1)     |
| Accrued interest on private placement | (1.4)         | (3.3)            | 1.9       |
| Net short term financial position     | (18.3)        | (17.8)           | (0.5)     |
| Payables to banks                     | (4.9)         | (4.9)            | 0.0       |
| Real estate lease                     | (10.3)        | (11.4)           | 1.1       |
| Private placement                     | (156.0)       | (163.1)          | 7.1       |
| Other financial payables              | (1.6)         | (1.6)            | 0.0       |
| Medium – long term debt               | (172.8)       | (181.0)          | 8.2       |
| Net financial position                | (191.1)       | (198.8)          | 7.7       |

The financial position does not consider the own stock held by the Parent Company, recorded among fixed financial assets at the purchase cost of  $\leq$  31 million.

Moreover, it should be stressed that if Qingdao Sella & Mosca Winery Co. Ltd. and Société Civile du Domaine de la Margue, both subsidiaries of Sella & Mosca S.p.A., had been consolidated with the integral method, the Group's financial situation both as of March 31<sup>st</sup>, 2003 and as of December 31<sup>st</sup>, 2002 would have worsened by € 1.0 million.

# Significant events after the end of the first quarter 2003

There were no significant events after the end of the first quarter 2003.

# **Forecast**

The first quarter of the year is characterized by low seasonality of sales for the Group's product portfolio; therefore, if on the one hand it provides useful signs, on the other hand it cannot give concrete indications on the evolution of the remaining nine months in terms of sales and income.

Moreover, for Campari Mixx, by now launched in four important European markets, the product's first summer season – i.e. the peak consumption time for the ready to drink category – will not take place before the second quarter of the year.

The evolution of exchange rates also remains a highly uncertain item, given a currency market scenario that shows signs of further weakening of the US Dollar against the  $\epsilon$ , which today is already at levels impossible to predict just a few months ago.